

FUNCTIONAL DIVISIONS

PKSOI is organized into four major functional areas:

Doctrine, Concepts, Education & Training Division (DCET); Operational Integration & Policy Division (OIP); Security, Reconstruction & Transition Division (SRT); and Publications & Knowledge Management Division (PKM).

◆ Doctrine, Concepts, Education & Training Division

DCET focuses in two major areas. The first is developing stability operations concepts and doctrine across the services, different US government agencies, and within the larger multinational community. The second is integrating stability operations-related concepts across training and education venues for mid- to senior level military and civilian audiences.

◆ Operational Integration & Policy Division: OIP

serves as a fusion cell in support of the military Services, Combatant Commands, USG civilian agencies, allied and other foreign militaries, multinational organizations, International Organizations, and Non-Governmental Organizations by integrating current Stability & Peace Operations concepts, doctrine, lessons and policy into current operations, exercises, and experiments.

◆ Security, Reconstruction & Transition Division:

SRT's team of Subject Matter Experts provides Stability and Peace Operations advice and support in the areas of reform for Political Development, Justice and Rule of Law, the Security Sector, Infrastructure, Essential Services and Economics to military, USG civilian, international, and multinational organizations; shapes processes for and assists in the development of Stability Operations concepts and doctrine; provides support to deployed organizations; and supports senior leader education.

◆ Publications & Knowledge Management

Division: PKM has four major focus areas: (1) Support the implementation and harmonization of current and future US national security policies across the US Department of Defense and other US government agencies; (2) Enable the conduct of integrated, collaborative, and operationally relevant Research and Analysis (R&A) on Peace and Stability Operations; (3) Facilitate the integration of Interns and Fellows from the JIIM and the academic community into PKSOI's collaborative research and publication process; and (4) Implement the Stability Operations Lessons Learned Information Management System (SOLLIMS).

PKSOI MAJOR FOCUS AREAS

- Helping to shape US Military and US Government civilian agency policy, concept and doctrine development;
- Enhancing senior leader proficiency in and understanding of peace and stability operations, concepts, planning, and employment;
- Facilitating the coordination and integration of efforts among the US military, USG civilian agencies, international organizations, multinational partners and non-governmental organizations;
- Supporting planning, preparation and execution of peace and stability operations in a complex environment.

PKSOI Website:

<http://pksoi.army.mil>

Stability Operations Lessons Learned
Information Management System
(SOLLIMS)

<http://sollims.pksoi.org>

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MISSION

Serve as the US Army's
Center of Excellence for Stability and
Peace Operations at the Strategic
and Operational levels in order
to improve military, civilian agency,
international, and multinational
capabilities and execution.

**SUPPORT FOR PEACE AND
STABILITY OPERATIONS**



US ARMY WAR COLLEGE



Organization

DIRECTOR: COL STEPHEN SMITH
DEPUTY: COL JOHN BESSLER

PKSOI is a diverse organization composed of four Functional Divisions and a Special Staff section.

Divisions:

- Operational Integration & Policy
- Doctrine, Concepts, Education and Training
- Publications & Knowledge Management
- Security, Reconstruction & Transition

Special Staff:

- USAID: Professor, International Development
- DOS: Senior Foreign Service Officer
- Non-Governmental Organization (NGO) Representative
- Selected Foreign Military Officers with Peacekeeping Experience

Other Areas of Expertise

- Civil Military Integration
- Strategic Intelligence
- Security Policing
- Strategic Logistics
- Security Sector Reform
- Strategic Planning
- Health Services
- Economic Development
- Rule of Law
- Civil Affairs
- Transition

PKSOI Support for Peace and Stability...

PKSOI's influence is derived from the significant experience and subject matter expertise of its members, and from its understanding of and close relationship with an extensive network of government, private, academic, and multinational organizations. This combination provides PKSOI with the ability to see the big picture, provide well-informed advice to senior decision makers, serve as a facilitator and "interpreter" among disparate organizations, and help take advantage of emerging opportunities. In several international forums of critical importance, PKSOI is the only US Government representative with the Joint, Interagency, Intergovernmental, and Multinational (JIIM) community. While PKSOI serves as a Peace and Stability Operations thought leader, its members take a hands-on approach to turning ideas into tangible deliverables to support the practitioner.

- ◆ **Strategic / Joint, Interagency, Intergovernmental and Multinational (JIIM) Impact.** PKSOI provides peace and stability operations subject-matter expertise to the Army in the field and represents Army interests in joint and coalition environments. PKSOI directly influences SO concept development and policy at the military and US government levels with direct interface with the US State Department, its Office of the Coordinator for Reconstruction and Stabilization (S/CRS), the US Agency for International Development, and other government agencies.
- ◆ **Research and Publication** In coordination and collaboration with many organizations from all societal sectors—public, private, and civil—PKSOI conducts research and symposiums and publishes related documents, reports, and other manuscripts through a variety of mediums. In addition, PKSOI welcomes several Interns and Fellows from academic, government, and non-government organizations for specific projects or time periods.
- ◆ **Doctrine and Concept Development.** PKSOI supports the development of stability operations concepts and doctrine across the services, other US government agencies, and within the larger multinational and academic community. PKSOI integrates stability operations-related concepts and doctrine across training and education venues for mid- to senior level military and civilian audiences.
- ◆ **Knowledge Management.** PKSOI provides, through the Stability Operations Lessons Learned Information Management System (SOLLIMS), the capacity to capture, analyze / validate, disseminate and archive SO observations, insights, and lessons / best practices. It also conducts data mining against existing bodies of knowledge to extract lessons / insights and has established a robust research/publications program to address key emerging SO issues across the Army. It Supports RFIs to provide senior Army leaders with actionable information. and captures lessons from major, strategic exercises / experiments - e.g. Austere Challenge 09, Blue Advance 08.
- ◆ **Training and Education.** PKSOI supports civilian and military training and education programs that address the challenges of peace and stability at the operational and strategic level. Through outreach and academic engagement programs, it supports civilian academic institutions in developing curricula and presentation of courses that emphasize the critical nature of effective peace and stability operations. It supports the preparation of both military forces and governmental agencies for their deployment into operational areas and works toward an enduring whole of government training capability.
- ◆ **Developing Mutual Understanding and Interoperability.** PKSOI serves as the US Army representative to the International Association of Peace Training Centers (IAPTC) which includes more than 90 different international organizations, peacekeeping training centers and institutions, universities, and other interested groups. PKSOI is also a member of NATO's Training and Education for Peace Support Operations (TEPSO) Working Group which directly influences NATO (28 countries), Partnership for Peace (PfP) (22 countries), Mediterranean Dialogue (MD) (7 countries), and Istanbul Cooperation Initiative (ICI) Nations. These two organizations promote interoperability in peace support operations by developing mutual understanding, managing expectations and sharing methods.

