

## Functional Organization

**Operational Integration & Policy Division:** Support the implementation and harmonization of U.S. Stability Operations policy (across DoD and USG/national & strategic levels). Advance the integration of peace and stability operations, concepts and policy throughout the Joint Interagency, Intergovernmental, and Multinational community through exercises, plans, operations and policy.

**Doctrine, Concepts, Education & Training Division:** The Division reviews, writes, and supports concept and doctrine development for the U.S. Army, Joint Forces and Office of the Secretary of Defense and assists those agencies with multinational and whole of U.S. Government concepts and doctrine. The Division enhances senior leader education for both military and civil audiences, supports U.S. Army and the whole of U.S. Government training and preparation, as well as the U.S. Army Service Component Command's needs to build partner capacity.

**Publications & Knowledge Management Division:** PKM has three major focus areas: Collect, Organize and Publish key PKSOI works; Enable Integrated, Collaborative, and Operationally Relevant Research and Analysis (R&A) on Peace and Stability Operations; and Design, Update and Implement the Stability Operations Lessons Learned and Information Management System(SOLLIMS).

**Security, Reconstruction & Transition Division:** Provide Stability and Peace Operations advice and support in the areas of reform for Political Development, Justice and Rule of Law, the Security Sector, Infrastructure, Essential Services and Economics to military, USG civilian, international, and multinational organizations; shape processes for and assist in the development of Stability Operations concepts and doctrine; provide support to deployed organizations; and support senior leader education at the U.S. Army War College.

## Major Focus Areas for Support to the Army:

- Shape U.S. Military and U.S. Government civilian agency policy, concept and doctrine development.
- Enhance senior leader proficiency.
- Facilitate coordination and integration of efforts among the U.S. Military, USG civilian agencies, international organizations, multinational partners and non-governmental organizations.
- Support, planning, preparation and execution of Stability, Security, Transition, and Reconstruction (SSTR) and peace operations.

PKSOI Website:  
<http://pksoi.army.mil>

Stability Operations Lessons Learned  
Information Management System  
(SOLLIMS)

<http://sollims.pksoi.org>

## Peacekeeping and Stability Operations Institute

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## MISSION

Serve as the U.S. Army's  
Center of Excellence for Stability and  
Peace Operations at the Strategic  
and Operational levels in order  
to improve military, civilian agency,  
international, and multinational  
capabilities and execution.



**U.S. ARMY WAR COLLEGE**



## Organization & Leadership

DIRECTOR: COL STEPHEN SMITH

DEPUTY: COL JOHN BESSLER

**PKSOI is a diverse organization composed of four functional divisions and a special staff section.**

### DIVISIONS:

- Operational Integration & Policy
- Doctrine, Concepts, Education & Training
- Publications & Knowledge Management
- Security, Reconstruction & Transition

### SPECIAL STAFF:

- USAID: Professor, International Development
- DOS: Senior Foreign Service Officer

## Other Areas of Expertise

- STRATEGIC INTELLIGENCE
- STRATEGIC LOGISTICS
- STRATEGIC PLANNING
- HEALTH SERVICES
- ECONOMIC DEVELOPMENT
- SECURITY SECTOR REFORM
- CIV-MIL INTEGRATION
- RULE OF LAW
- MINISTRY REFORM/GOVERNANCE
- INFRASTRUCTURE DEVELOPMENT
- TRANSITION

## PKSOI Support to the Army...

PKSOI executes programs that directly support Army Doctrine, Organization, Training, Material, Leadership, Personnel, Facilities (DOTMLPF) and ensures that the Army is integrating peace and stability issues into its efforts while influencing the Joint, Interagency, Intergovernmental, and Multinational (JIIM) environment. PKSOI has developed the expertise and reputation to accomplish tasks in support of Army requirements and national security objectives and is often the only U.S. Army/DoD/USG representative in forums of critical importance.



- ◆ **Strategic / JIIM Impact**– PKOI provides peace and stability operations (SO) subject matter expertise to the Army in the field and represents Army interests in joint and coalition environments. PKSOI directly influences SO concept development and policy at DA, DoD, and USG with direct collaboration with DoS and other government agencies. PKSOI contributes to congressionally-mandated studies and hearings as requested.
- ◆ **Combatant Commands**– PKSOI contributes to the review and development of documents, standard operating procedures, exercises, and other works for GCC's in support of their missions. Develops reference packages to assist commands such as the "How to Conduct STABOPS" materials for Brigade Combat Team commanders and staff preparing for deployment. PKSOI assists COCOMS with planning assistance teams, planning engagement, and SME reach back for current operations.
- ◆ **Current Campaigns**– PKSOI provides subject matter expertise on stability operations to areas of current operations such as Afghanistan. PKSOI staff serve on commanders' assessment teams and provide expertise on organizational structure for SO.
- ◆ **Doctrine Development**– PKSOI is the U.S. Army's technical reviewer for stability operations-related publications. As a result, PKSOI is the lead writer for ATTP 3-07.5, Stability Operations and JP 3-07.3, Peace Operations. PKSOI is the subject matter expert and key contributor to FM 3-07 and JP 3-07, Stability Operations, as well as publications involving JIIM, Civil-Military Operations (CMO), Humanitarian Assistance (HA), Security Force Assistance (SFA), and Counterinsurgency (COIN). PKSOI represents the Army in the NATO Working Group on AJP 3.4.1, Peace Support Doctrine.
- ◆ **Knowledge Management**– Through the Stability Operations Lessons Learned and Information Management System (SOLLIMS), PKSOI provides the capacity to capture, analyze, validate, disseminate and archive SO observations, insights, lessons, and best practices. SOLLIMS data mines against the existing body of knowledge to extract lessons and insights. PKSOI supports a robust research and publications program that identifies and addresses key emerging SO issues across the Army. PKSOI responds to requests for information (RFIs) to provide senior leaders actionable information. PKSOI captures lessons from major, strategic exercises and experiments such as AUSTERE CHALLENGE and BLUE ADVANCE.
- ◆ **Building Capacity**– PKSOI serves as the U.S. representative for the NATO Group on Training and Education for Peace Support Operations (TEPSO) established in 2001. NTG TEPSO works toward standardizing PSO education and training and developing standardized tactics, techniques, and procedures to enhance interoperability. PKSOI is a founding member of the International Association of Peace Training Centers (IAPTC) that promotes better understanding of peacekeeping, its goals and objectives. IAPTC's membership is global. At the 2010 conference in Bangladesh, PKSOI was selected as the new president. As a result, PKSOI will host the 2011 Conference at Carlisle Barracks, PA in November 2011. As a member of the executive committee for three years, PKSOI will have an integral role in shaping and directing the direction of IAPTC.
- ◆ **Training and Education**– PKSOI supports senior leader development and education. It develops curriculum, presents electives, supports exercises and provides SME support to the U.S. Army War College. PKSOI supports Intermediate Leader, advises and assists with incorporating stability and peace operations into the curriculum of Service, Joint, and Whole of Government (WoG) education. PKSOI supports and assists the Combined Arms Training Centers and the Battle Command Training Program to integrate SO as part of full spectrum operations. PKSOI assists and supports WoG training to include civil military teams in support of field advance teams (PRT/FACT) as well as facilitating periodic working groups to bring the U.S. Army together with other agency partners to work on issues of mutual concern in education and training.