



***The National Defense University Center for Complex Operations***

In coordination with the

***U.S. Army Peacekeeping & Stability Operations Institute***

***The Civil Affairs Association***

***Foreign Area Officer Association***

***Reserve Officers Association***

***The Alliance for Peacebuilding***

and the

***U.S. Global Leadership Coalition***

*Cordially invite you to the*

***2016 Civil Affairs Roundtable and Presentation of the 2015-16 Civil Affairs Issue Papers on***

***"Civil Affairs: A Force for Engagement and Conflict Prevention"***

Monday, April 4<sup>rd</sup> to Tuesday, April 5<sup>th</sup> 2016

Marshall Hall, Room 155

National Defense University

Fort Lesley J. McNair

Washington, DC 20319-5066

*At the 2015 Civil Affairs (CA) Symposium that discussed CA as a national strategic capability for "Phase 0" engagement and conflict prevention, Lt. Gen. H.R. McMaster, Deputy Commanding General of Futures for the U.S. Army Training and Doctrine Command, challenged the CA Regiment to help the Army "think, learn, analyze, and implement solutions" to the Army's Warfighting Challenges (AWFC) that help the Joint Force consolidate gains and achieve sustainable outcomes in future conflict management. In addition to publication of the 2015-16 Civil Affairs Issue Papers, this Roundtable will respond to that challenge through a professional development workshop to produce CA-related inputs to the AWFC. The National Defense University Center for Complex Operations will also update on recent research activities, including: lessons from Iraq and Afghanistan; U.S. counter-terror strategy; understanding illicit networks; and contributions to concept development for human aspects of military operations; metrics and assessments. The Roundtable will also survey developments more specific to civil-military operations, including interagency and multinational institutional partners. Finally, the Roundtable will look to identify the topical theme for the 2016 Symposium in the fall and 2016-17 Issue Papers.*

## Agenda

Monday, April 4<sup>th</sup>

- 8:00 Registration, Atrium, Lincoln Hall, Blg 64, National Defense University
- 8:30 Opening remarks: (Marshall Hall, Room 155)
- Dr. Joseph Collins, Colonel, U.S. Army (ret.), Director, Center for Complex Operations
  - Joe Kirlin, Colonel, U.S. Army Civil Affairs (ret.), President, Civil Affairs Association
- 8:45 Roundtable Overview:
- Colonel John C. Church Jr., Commanding Officer, 3rd Civil Affairs Group, Force Headquarters Group, U.S. Marine Corps Forces Reserve; and
  - Christopher Holshek, Colonel, U.S. Army Civil Affairs (ret.), Senior Fellow, Alliance for Peacebuilding
- 9:00 2015-16 Civil Affairs Issue Papers: Presentation, Briefing and Discussion
- Bruce B. Bingham, Brigadier General, U.S. Army (ret.), Issue Paper Committee Chairman
- 9:45 Break
- 10:00 National Defense University, Center for Complex Operations: Overview of Current and Recent Research Activities
- CCO Staff (Dale Erickson, Kim Cragin, Doug Farah, Hilary Matfess, Nate White)
- 11:45 No-Host Lunch at the NDU Cafeteria
- 13:00 Workshop: Army Warfighting Challenge Inputs Related to Civil-Military Operations, Interagency Coordination, and Multinational Engagement  
Team Leader: Major Arnel P. David, U.S. Army Strategic Studies Group
- Part I (13:00-14:00) – Review of Futures Insights and Interagency and Multinational Initiatives
- 14:00 Break
- Part II (14:30-16:00) – Table-Top Breakouts: AWFC Inputs Development
- 16:00 Break
- Part III (16:30-17:00) – Senior Civil-Military Leader Review of AWFC Inputs
- 17:00 Closing Remarks and Adjournment  
Joe Kirlin, Colonel, U.S. Army Civil Affairs (ret.), President, Civil Affairs Association

Tuesday, April 5<sup>th</sup>

8:00 Check-in and coffee

8:30 USG Initiatives for Conflict Prevention – Thomas C. Hushek, Principal Deputy Assistant Secretary, Bureau of Conflict and Stabilization Operations (CSO), Department of State

9:30 Break

10:00 Roundtable Discussion: Civil-Military Professional Development Update – Policies, Operations, Resources, and Initiatives

Moderator: Colonel John C. Church Jr., Commanding Officer, 3rd Civil Affairs Group, Force Headquarters Group, U.S. Marine Corps Forces Reserve

- Major General Daniel Ammerman, Commander, U.S. Army Civil Affairs & Psychological Operations Command (Airborne)
- Brigadier General William B. Mason, III, Deputy Commanding General and Director, Institute for Military Support to Governance, U.S. Army John F. Kennedy Special Warfare Center and School
- Colonel Jeffrey D. Abramowitz, Policy Assistant for Civil Affairs, OUSD (P) Office of Stability and Humanitarian Affairs (SHA)
- Colonel Daniel A. Pinnell, Director, U.S. Army Peacekeeping & Stability Operations Institute
- Colonel Leonard J. DeFrancisci, Deputy Commander, Force Headquarters Group, U.S. Marine Corps Force Headquarters
- Mr. Michael Marx, Senior Civil-Military Advisor Office for the Coordination of Humanitarian Affairs, United Nations
- Dr. Lisa Schirch, Senior Advisor on Policy, Alliance for Peacebuilding

12:00 No-Host Lunch at the NDU Cafeteria

13:00 Facilitated Discussion: Theme Nominations for the 2016-17 Civil Affairs Issue Papers and 2017 Civil Affairs Symposium

Facilitator: Christopher Holshek, Colonel, U.S. Army Civil Affairs (ret.), Issue Papers Coordinator and Co-Editor

14:00 Final Announcements and Closing Remarks

- Mr. Bernie Carreau, Deputy Director, Center for Complex Operations
- Joe Kirlin, Colonel, U.S. Army Civil Affairs (ret.), President, Civil Affairs Association

14:30 Adjournment

*Please bring appropriate Government issued photo ID to gain access to Ft. McNair. Parking is limited – please consider car-pooling or use of the Metro (Waterfront station on the Green Line), from which it will take approximately 15 minutes to walk – first – to Lincoln Hall for registration and then to Marshall Hall Room 155.*