

## 2013 Unified “Peace and Stability Operations Training and Education” (SOTEW) and the “Integration and Exercise (IEW)” Workshop

The Director of Training, Readiness and Strategy, Office of the Deputy Assistant Secretary of Defense Readiness teams with Joint Staff/J7, George Mason University's Peace Operations Policy Program (GMU/POPP), the U.S. Army War College's Peacekeeping and Stability Operations Institute (PKSOI), and other stakeholders to conduct a unified workshop at George Mason University's Arlington campus, January 28-31, 2013.

This workshop brings together trainers, practitioners, planners and educators from U.S. and international governmental and military organizations, non-governmental organizations, peace and stability training centers, and academic institutions to review training and education efforts in the milieu of stability and peace operations to develop recommendations regarding what should be preserved and what may need to be adapted as the community plans for activities in future complex operating environments. The goals of this unified workshop are:

- (1) Use the SOTEW-IEW to better link related community efforts, including input to the Integrated Education and Training Workgroup (IETWG) activities;
- (2) Better inform and support senior leaders and over the next year to monitor and provide feedback on the progress of the recommendations;
- (3) Provide a forum that addresses the equities of the community of practice and informs their activities; and
- (4) Link the Joint Staff, J7, and joint professional military education and academic communities into a more common effort.

**Background:** The Integrated Education and Training Working Group (IETWG) is led by a group of senior leaders who represent their organizations in an informal collaborative effort to improve education and training. The focus of the group is to better prepare governmental, non-governmental, and civil society organizations for conflict prevention, conflict response, and response to humanitarian emergencies.

This year's SOTEW/IEW will support and further the IETWG's work on institutional cooperation and how to better prepare practitioners across the civilian, military, and non-government and civil society organizations (CSOs) communities to cooperatively function in these complex operating environments.

**IEW Objectives:** The IEW provides the opportunity for Department of Defense (DoD) and civilian partners to collaborate on mission and training needs and match those needs to DoD and partner exercises. Specifically, the IEW provides DoD and civilian partners the opportunity to identify specific exercises where Conflict Prevention (CP), Conflict Response (CR), Humanitarian Assistance and Disaster Response (HA/DR) can be incorporated to improve operational alignment and provide leader education. The IEW objectives are:

- (1) Develop agreements for collaboration and/or participation in remaining FY13 and upcoming FY14 Training and Education (T&E) events, including those that facilitate globally integrated operations;
- (2) Increase understanding of partner T&E objectives, capabilities, interests, and opportunities;
- (3) Develop a compendium of training/exercise interests and collaboration opportunities; and
- (4) Identify best practices for improving T&E collaboration.

**SOTEW Objectives:** The discussions across three workgroups will be directed toward providing insights, assessments and recommendations of education, training, and leader development challenges and needs to members of the communities of practice, with specific points to the IETWG that will provide the basis for actionable recommendations/actions over the next year. Additionally, work group members will continue the conversations across the coming year to continue to evolve ideas and discuss progress throughout the year leading to our next workshop in 2014. It is also our goal that the community of practice will take away and act on recommendations relative to their respective activities as we work cooperatively among our communities. Published results combining discussions, recommendations, and supporting papers along with a vision for the coming year (2014) will be available to attendees/interested parties in March, 2013.

**Work Groups:** The specific education/leader development work groups (below) will offer attendees the option of presenting ideas, participating in discussions, and formulating recommendations in one of three “communities of interest” :

- (1) Conflict Prevention (CP): How do we prepare leaders and practitioners to understand - 1) the critical dynamics of how peaceful/constructive competition and latent tensions among local/regional actors can move toward violent, disruptive conflict, and 2) the options/methods/processes available for preventing the slide to violent conflict?

(2) Conflict Response (CR): How do we prepare leaders and practitioners to - 1) understand the underlying causes and dynamics violent conflict, and 2) the processes and options available for transforming conflict in search of stability and a durable peace?

(3) Humanitarian Assistance/Disaster Response (HA/DR): How do we prepare leaders and practitioners to understand - 1) the challenges and best practices of working effectively in a complex operational environment where civilian-military (civ-mil) cooperation, especially with humanitarian and international organizations, is a critical element of success, and 2) the “preparedness” options and actions available that can reduce the level/risk of widespread destruction and suffering?

Each work group will use a common framework (below) which will enable comparing and contrasting joint, interagency, inter-organizational, and multinational (JIIM) challenges across the communities in each of the following areas:

**Envision:** What are the challenges of future operating environments and the challenges that leaders must face?

**Preserve:** What is the current state of thinking/implementation in training/educating in these areas that serves us well?

**Adapt:** Where do we need to move in the future (topics/methods/abilities) to prepare leaders for the future?

## **Workshop Design**

This workshop will be conducted over the course of four days, from Monday through Thursday, January 28-31, 2013. The first afternoon will include presentations by keynote speakers to set the context for the work that will follow. The second day will begin with a morning session composed of panel presentations and moderated discussions within each workgroup, centered on presenting tailored ideas/concepts by subject matter experts and senior practitioners that will inform discussions within the afternoon breakout sessions on the first portion of the framework (“Envision” the environment, challenges and requirements ahead). The third day will continue with workgroups exploring the “Preserve” and “Adapt” aspects in morning and afternoon, respectively. Each workgroup will conclude the efforts by compiling their insights, assessments and recommendations across the two days in preparation for presentation to the Senior Leaders panel on the following day. Final out-briefs to representatives of the IETWG leadership will conclude the workshop the morning of day four.

## Call for Papers from Work Group Panelists

It is imperative that our work groups begin with insights from subject matter experts and senior practitioners whose views will both inform and inspire a high level of discussion and involvement across the succeeding sessions. As noted above, the initial panel session for each workgroup on Tuesday will be composed of 4 presenters who will each have 30 minutes to offer their insights, followed by a moderated discussion under the panel lead acting as the facilitator. With this in mind, we ask that the designated panelists submit a brief synopsis their proposals (two page maximum) for consideration/acceptance by panel lead NLT Friday, January 4, 2013. Please forward proposals electronically (email, with attached MS Word document) to Dr Embrey / Ms Robey (contact information below), who will forward to Panel Leads for consideration. All final papers or presentations are due NLT January 24, 2013. All papers/presentations will be included in the end of workshop report to be published by March, 2013.

Read ahead materials are posted on the SOTEW/IEW website along with additional, helpful information for your pre-work shop preparation. This material can be found at this link: (please check back as the workshop nears for updated materials)  
[http://pksoi.army.mil/conferences/sotew\\_iew/readaheads.cfm](http://pksoi.army.mil/conferences/sotew_iew/readaheads.cfm)

## Marketplace Display Area:

**Displays:** A “Marketplace” type set up is anticipated with a special time slot to be reserved on the agenda should you wish to share your organizations efforts in training and education in Stability Operations. See the SOTEW/IEW website for updated information on the Marketplace display opportunities. Coordinate any requests/requirements with R. Chris Browne, robert.c.browne.civ@mail.mil, (717) 245-4223 not later than **15 January 2013**.

## Workshop Registration, Location and Logistical Construct:

**Registration and Workshop Hours:** All participants are required to register. We request participants register online and prior to **January 18, 2013** in order to assist the coordinators with workshop preparation. SOTEW/IEW registration, additional workshop information as well as read-ahead materials can be found at the following link:  
[http://pksoi.army.mil/conferences/sotew\\_iew/default.cfm](http://pksoi.army.mil/conferences/sotew_iew/default.cfm).

**Check-in and workshop hours:** On Monday, January 28, 2013, IEW participants may begin check-in at 0730 (7:30 AM); the first meeting will begin at 0830 (8:30 AM). All other participants may check-in beginning 1030 (10:30 AM). The SOTEW-IEW will officially kickoff at 1300 (1:00 PM). We will promptly begin at 0830 (8:30 AM) Tuesday, Wednesday, and Thursday; and conclude at 1600 (4:00 PM) Monday, Tuesday and Wednesday. On Thursday, the workshop will conclude at 1130 (11:30 AM).

**Location:** The workshop takes place January 28-31, 2013 at George Mason University's Arlington Campus, 3351 Fairfax Drive, "Founders Hall," Arlington, VA 22201. <http://info.gmu.edu/ArlingtonMap10.pdf>.

**Metro Access:** The DC Metro's Orange line will take you to the Virginia Square/GMU station. Upon arrival at the station, take the escalator to the street level, and turn to face Fairfax Drive. Across the street and to the right, you will see the pink granite FDIC building. The Arlington campus is the second building (set back) to the right of the FDIC.

If staying at the Crystal City Marriott Hotel, it is recommended that you travel by DC Metro Rail Blue Line, transfer in Rosslyn to Orange Line, and take the Orange Line to Virginia Square/GMU station. DC Metro website: <http://www.wmata.com/>.

**Parking:** Limited parking on the GMU campus is underneath Founders Hall is \$14/day (first come first served through the first 100 people).

**Airport:** The nearest airport is the Ronald Reagan Washington National Airport. The DC Metro is easily accessible at the airport with the blue/yellow lines going to the Crystal City Marriott and the blue/orange lines going to GMU's Virginia Square/GMU station.

**Hotels:** We have made every attempt to secure the per diem rate at the following hotel, however we cannot guarantee availability. Please be sure to book your rooms early to get the best possibility of securing your room at the approved Government per diem rate. (\$183.00/night plus tax) The last day to book your room at the negotiate rate is **January 6, 2013**.

**Crystal City Marriott at Reagan National Airport**, 1999 Jefferson Davis Highway, Arlington, Virginia 22202 US.

We have 60 rooms blocked for the workshop participants at the per diem rate of \$183.00 per night plus 10% state and local tax\*. To reserve a blocked room, click on the following link or call Marriott Reservations at 1 (800) 228-9290 or (703) 524-6400 on or before Monday, January 6, 2013. The Group Code is **jstjsta**. All reservations must be guaranteed with a credit card.

<http://www.marriott.com/hotels/travel/wascc?groupCode=jstjsta&app=resvlink&fromDate=1/27/13&toDate=2/1/13>

\*The Hotel will exempt the state and local tax only if the credit card used is an exempt card. They do not accept tax exemption forms. Please contact the hotel directly for further clarification on this.

After January 6, 2013, we cannot guarantee availability nor the negotiated per diem, group rate. To obtain the group rate, **identify yourself as a member of the Joint Staff J7 and PKSOL group** if calling, the group code is **jstjsta**.

For planning purposes, the Crystal City Marriott Hotel charges \$14.00 per day for parking.

**Meals:** Participants are responsible for their own meals during the conference. There are eating establishments within close proximity to the event and a list of local restaurants will be provided on the SOTEW/IEW website.

**No Host Social:** A no-host social is planned for the evening of Tuesday, January 29, 2013 at the conclusion of the second day of the workshop. The Liberty Tavern, located 2 blocks from GMU, will again host the event. <http://www.thelibertytavern.com>

**Security:** All materials discussed at GMU will be unclassified.

#### **Point of Contacts:**

##### **Conference Coordinator:**

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