

2016 Peace and Stability Operations Training and Education Workshop

Work Group 4

Organizing the Generating Function of Security Force Institutions: Security and Justice, and the implications for Governance and Economic Institutions



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Objective: Identify Force Development recommendations that will inform the Joint Force's efforts to build Partner Nation Generating Capacity (i.e., the Partner Nation's ability to recruit, train, equip, and sustain their SFs)

Participants: 25 different organizations across the Army, other services, Joint Staff, Office of the Secretary of Defense, Interagency, NGOs, and Academia

Discussion:

What Force Development considerations are important to preparing the Joint Force to aid with the development of Partner Nation Force Generation Capacity? Consider the long term implications to the following:

- Security
- Justice
- Economy

To the degree necessary, use Colombia as a case study.

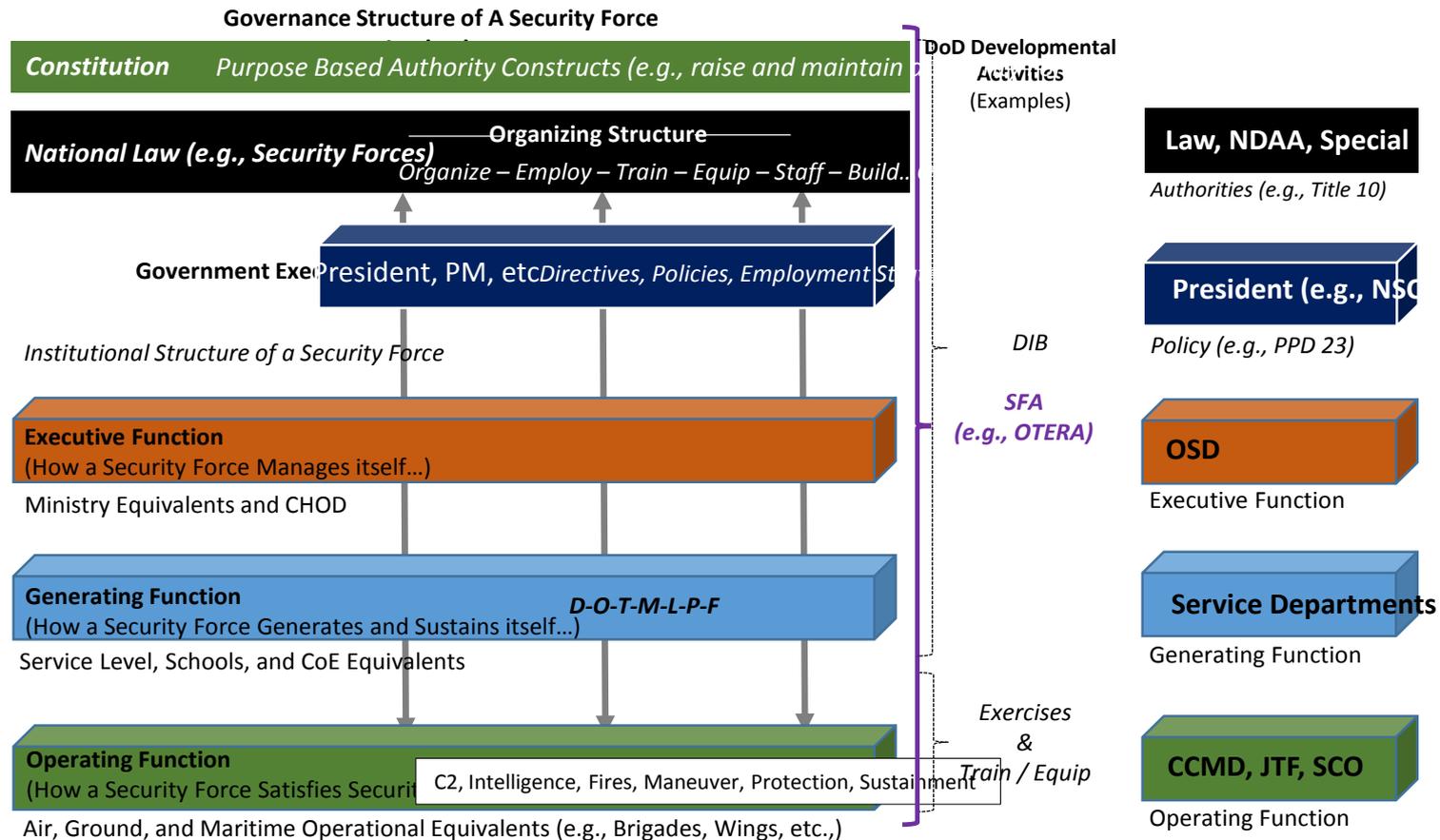
E-G-O Construct and the relationship of SFA to Governance

“Them”

(Their capacity and needs...)

“US”

(Our SME, Resources, & Interest...)



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Findings:

- Need more thorough assessments that take into account Partner Nation individual and governmental perspectives and overlapping Nat'l Objectives of U.S. and other contributing nations. Ask "what resources and capabilities does the Partner Nation have that we can build upon?"
- Must have deliberate coordination/communication and synchronization between levels of command and **E**xecutive-**G**enerating-**O**perating functions
- Must have strategic patience and willingness to make small investments over an extended period of time
- "Legitimacy" must be introduced early; vetting Security Force members; Transparency Accountability Oversight; must represent Partner Nation perspectives

Recommendations/Way Ahead:

- Incorporate SFA into Doctrine, Training, Education, and Exercises
 - See Pending JP 3-20; for assessments, consider JCISFA's SFA Assessments Handbook
 - See also ATTP for SFA
- Ensure Training, Education, and Exercises for CCMD, JTFs, and Security Cooperation Officers provide ~~SFA knowledge and Partner Nation Perspectives~~

Organizing the Generating Function of Security Force Assistance Institutions: Security and Justice, and the implications for Governance, Social, and Economic Institutions

Joint Center for International Security Force Assistance

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