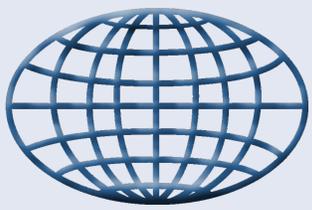


MARCH 2012



IAPTTC

*International Association
of Peacekeeping Training Centres*

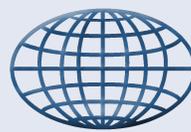
NEWSLETTER



17th Annual International Association of Peacekeeping Training Centres (IAPTTC) Conference Delegates

A Message from the President

March 2012



IAPTC
*International Association
of Peacekeeping Training Centres*

Following the successful conclusion of the 17th Annual International Association of Peacekeeping Training Centres (IAPTC) at Carlisle Barracks last November, the Executive Committee (EC) began working on the next annual conference. Your EC representatives will meet during the week of 26 March 2012 in Helsinki, Finland to finalize the theme, plan the activities and set the agenda. To that end, I encourage you all to contact your EC representative and provide them with recommendations to make the 18th Annual Conference hosted by the Crisis Management Centre (CMC) Finland and the Finnish Defence Forces International Centre (FINCENT) the best annual conference to date.

In this edition of the IAPTC Newsletter, we begin by recapping some of the highlights from the last Annual Conference. We had the honor to have a distinguished lineup of speakers including: Ms. Victoria A. Holt, United States Deputy Assistant Secretary, Bureau of International Organization Affairs, Department of State; Dr. James Schear, United States Deputy Assistant Secretary of Defense; Mr. Jean-Marie Guéhenno, Director of the Center of International Conflict Resolution and Former UN Under Secretary General; Mr. Anthony Banbury, UN Assistant Secretary General for Field Support; Ms. Izumi Nakamitsu, Director, UN Division of Policy, Evaluation and Training in the Department of Peacekeeping Operations; and Mr. Kevin Kennedy, Integrated Training Service Chief, UN Dept of Peacekeeping Operations. Their presentations provided us with great insight and background as we explored this year's theme of "Evolving Peace Operations: challenges, requirements and possibilities for education and training". We extend our sincerest appreciation to these renowned individuals for taking time out of their schedules for the Annual Conference.

The true value of an Annual Conference comes from the diverse group of peace operations researchers, educators and trainers who participate and contribute from a variety of perspectives on a wide range of topics. At the 2011 Conference, we hosted 182 delegates and guests which included senior military, police, academics and civilian officials from 42 nations and representing 129 different organizations. Such diversity is one of the major strengths of the IAPTC, and we must all continue to encourage others to play an active role in the association.

For the first time following the Annual Conference, the Executive Committee drafted and distributed a consolidation of the ideas expressed during the week titled, "Conference Considerations." This effort, led by Mr David Lightburn, was an unof-

ficial synopsis. We sent it out to all participants to help as they reflected on the week's events. If the product was useful to help consolidate the important conference thoughts, please let us know so we can consider whether to continue this practice in the future.

Also in this addition of our Newsletter, you will find articles on the Kofi Annan International Peacekeeping Training Center (KAIPTC), the 2011 Ideas Bazaar, the International Deployment Group of the Australian Federal Police, the International Peace Support Training Centre (IPSTC), a Brief History of the IAPTC, and a short explanation of the IAPTC Executive Committee. You will also find a list of your new IAPTC Executive Committee members at the end of this newsletter. I would like to thank this year's Executive Committee, and the Secretariat in particular, for its hard work in getting IAPTC information out and preparing for the next conference.

I look forward to seeing you all in Helsinki this September. The 18th Annual Conference will again provide opportunities for us to collaborate and develop a better understanding of peacekeeping, its goals, objectives, and training methods.

Kindest regards,

Cliff Crofford
President IAPTC 2012

The 18th IAPTC Annual Conference 2012 will be co-hosted by The Crisis Management Centre (CMC) Finland and the Finnish Defence Forces International Centre (FINCENT) and will be held at Crisis Management Centre (CMC), Helsinki, Finland from 17 - 20 September 2012

To aid in planning next years' conference, CMC Finland and FINCENT kindly request all those interested in attending to complete a short electronic survey at <https://www.webpolsurveys.com/S/CE7A-4918B49A954B.par>

17TH ANNUAL IAPTC CONFERENCE by Colonel Timothy Loney, PKSOI

The U.S. Army War College, the U.S. Army Peacekeeping and Stability Operations Institute and the Naval Post Graduate School's Center for Civil-Military Relations co-hosted this year's annual International Association of Peacekeeping Training Centres (IAPTC) conference, from 14 to 18 November 2011.

The IAPTC is an open and voluntary association of approximately 90 different centers, institutions, organizations, and agencies from all regions of the world, dealing with peace operations research, education, and training. The association includes the United Nations major uniformed personnel contributing countries (i.e. Bangladesh, Pakistan, India and Nigeria) and the major providers of assessed contributions (i.e. USA, Japan, UK, and Germany).

The intent of the organization is to promote a better understanding of peacekeeping training, its goals and objectives, and of the methods used. This is focused by the association's stated objectives: to promulgate an understanding of training standards developed by the United Nations and other relevant organizations and to encourage their adoption; to educate ourselves about peace operations policy matters; to identify emerging training requirements flowing from relevant policy matters; to promote the exchange of experience among training institutions regarding different training methodologies; to create conditions that facilitate effective networking and cooperation (bilateral, regional, etc.); and to promote an understanding of the different institutional perspectives and organizational cultures present among military, police and civilian components in peace operations.

With the proximity of Carlisle Barracks, the location of this year's conference, to both Washington, DC and the United Nations headquarters in New York, attendance at this year's conference was estimated to attract 175 participants, a modest increase over the previous year's conference held in Bangladesh (145). The actual number of participants and guests exceeded those expectations and reached 182 senior military, police, and civilian officials from 42 nations representing 129 different organizations. These delegates included four U.S. Army War College International Fellow graduates: LT Gen(R) Hasan Chowdhury, Bangladesh, 1992; MAJ Gen(R) Thomas Ford, UK, 1992; MAJ Gen Jorge Pena, Ecuador, 1996; and Mr. Nicholas Seymour, UK, 1999. This gathering provided an indication of



IAPTC
International Association
of Peacekeeping Training Centres

the importance and broad impact of the college's International Fellows program. The group met during one of the breaks, exchanged contact information and offered assistance to their fellow graduates as well as a few stories of their time as students.

The Conference began 14 November 2011 with an evening Ice-breaker which allowed the participants an opportunity to get reacquainted. Many have the opportunity to attend each year or work with the other participants during deployments, training exercises or other venues. The event was hosted at the Crowne Plaza Hotel located in Harrisburg, the capital of Pennsylvania, and proved to be a big success.

The next day, participants boarded buses for Carlisle Barracks, home of the U.S. Army War College. The day consisted of a series of distinguished speakers who set the stage, provided background and challenged the group. Brigadier General Abul Basher Imamuzzaman, President of the IAPTC and Commandant, Bangladesh Institute of Peace Support Operation Training, was the first distinguished speaker. BG Imam welcomed everyone and introduced this year's theme, *Evolving Peace Operations: Challenges, Requirements and Possibilities for Education*



Brigadier General Abul Basher Imamuzzaman, Past President of the IAPTC and Commandant, Bangladesh Institute of Peace Support Operation Training (BIPSOT)

and Training. He went on to challenge the group to get involved as well as introduced several of the discussion topics.

One such topic was the need for developing United Nations training standards. “It is equally important to have doctrinal and procedural convergence, interoperability and a set of minimum standards required by a common operation, both among the countries that provide stability forces and among the international organizations that use them. To this end, there is



Major General Gregg F. Martin commandant of the United States Army War College at Carlisle Barracks, Pennsylvania

a need for cooperation among the countries doctrine centers, training facilities and headquarters and among the leading organizations.”

Next was Major General Gregg F. Martin, Commandant of the United States Army War College, who highlighted the importance of the conference and the key role the participants play in their own capacity to promote peace. He discussed the similarities between the goals of the IAPTC and the vision of former Secretary of War, Nobel Peace Prize recipient and founder of the War College, Elihu Root, who MG Martin quoted as saying that the War College was established, “Not to promote war, but to preserve peace...” He also encouraged the participants to meet and develop friendships and relationships with the others. He explained, that, “If we can make friends and develop both personal and professional relationships and develop trust, we can probably solve a lot of the problems and maybe keep some bigger problems from ever occurring.”

Ms. Victoria A. Holt, Deputy Assistant Secretary, Bureau of International Organization Affairs, Department of State, provided a United States perspective on peacekeeping and how the United States supports the United Nations. She discussed



Ms. Victoria A. Holt, Deputy Assistant Secretary, Bureau of International Organization Affairs, Department of State

why it is such a pivotal time for peacekeeping, why the United States is committed to it, some of the key challenges and she emphasized the important role of the IAPTC, “This organization works in exactly the space between the ambitions of the international community for peacekeeping and what happens in the field.” She stated that although the United States does not support UN missions with a large number of troops, the U.S. does support peacekeeping efforts through organizations like the IAPTC, playing a role in the political process and assisting peacekeeping training centers around the world. She concluded her remarks by appealing to the community to address and provide input on three specific issues: protection of civilians, sexual and gender based violence, and sexual exploitation and abuse committed by peacekeepers. Referring to sexual exploitation



Mr. Jean-Marie Guéhenno, Director of the Center of International Conflict Resolution and Former UN Under Secretary General receives a U.S. Army War College memento from PKSOI’s Professor Bill Flavin.

and abuse, Ms. Holt highlighted the importance of dealing with this important issue, “It can quickly undercut a mission faster than all the food programs, all the governance and the entire well run elections. It’s a stain on peacekeepers that is pernicious and longstanding.”

Mr. Jean-Marie Guéhenno, Director of the Center of International Conflict Resolution and Former UN Under Secretary General, and Mr. Anthony Banbury, Assistant Secretary General for Field Support, United Nations, provided their views on the future of UN peacekeeping and the challenges for preparing peacekeepers. Mr. Guéhenno was the first to take the podium and described five important issues that need to be considered for ensuring peacekeeping “remains a very important and potentially successful and helpful activity” in 2020: What is the role of force in peacekeeping; the broad range of peacekeeping operations, highlighting that “the border between crime and war becomes more difficult to define;” the need to build partnerships between organizations because no one organization can do it all; the need for “quality” in terms of both personnel and equipment in order to offset declining resources and to build credibility and acceptance; and the increasing role of civilians in peace operations. He also commented that, “peacekeeping is stronger today than it was in 2000, but in some ways the challenges are the same, because ambitions have grown even faster than the resources to support those ambitions...there has to be an honest discussion among the key players on what are the ambitions. If there is no common view on what we call stability, on what are the goals we pursue when we move into a country, it is unlikely that there will be success. We won’t get anywhere if we don’t know where we want to get, if we don’t have agreement on where we want to get. It is important to define goals that are ambitious but realistic.”

Mr. Banbury then spoke on a growing paradox; the need for better trained peacekeepers in an era of shrinking budgets. He began by stating that, “Effective peacekeeping requires effective peacekeepers, and effective peacekeepers do not grow on trees. They are formed through *training* and *on the ground* experience.” He then reminded the audience that we are in a period of economic trouble. “We are increasingly aware of the growing economic and financial crisis that has put severe constraints on resources devoted to peacekeeping and especially training.” He then added that as budgets shrink, operations and the scope of UN mandates continue to increase in complexity, and now more than ever, peacekeepers must be well trained. With this paradox in mind, Mr. Banbury stated that, “the main challenge facing us in peacekeeping training, as in other areas, is to maximize the return on investment in our work.” He stated that the



Mr. Anthony Banbury, Assistant Secretary General for Field Support, United Nations

answer to this dilemma will come from working together. “To do this, member states, the UN secretariat and the institutions gathered here, today, must coordinate closely to maximize coherence and impact...diverse approaches are needed to capture and build on lessons learned...but there is also a need for shared understanding of priorities and coherence in these approaches so that they address real needs and performance gaps and minimize duplication of effort.”

Ms. Izumi Nakamitsu, Director, Division of Policy, Evaluation and Training in the UN Department of Peacekeeping Operations, and Mr. Kevin Kennedy, Integrated Training Service Chief, UN Department of Peacekeeping Operations, finished



Ms. Izumi Nakamitsu, Director, Division of Policy, Evaluation and Training in the UN Department of Peacekeeping Operations



Mr. Kevin Kennedy (right), Integrated Training Service Chief, UN Dept of Peacekeeping Operations receives a U.S. Army War College memento from co-sponsor Center for Civil-Military Relations, Mr. Timothy Byrne



Dr. James Schear,
United States Deputy Assistant Secretary of Defense

the day's presentations by providing an update on some of the United Nation's training initiatives.

Tuesday's events concluded with the Ideas Bazaar hosted by the U.S. Army Heritage and Education Center. The center is the United States Army's preeminent museum and research complex. During the event, participants exchanged ideas, learned of emerging concepts and new products, all while enjoying some good food and drink.

The next two days began with panel discussions then broke into seminars allowing the groups to look at the issues from different perspectives; functional (military, police, and civilian), regional and multi-functional. Highlights from these two days included small group discussions with brief-backs to all of the delegates on identifying future education and training challenges, regional issues, harmonized approach to training, protection of civilians, Considerations for Mission Leadership, Comprehensive Approach, Methodologies, Cross-Cultural Competence, and Building Integrity and Anti-Corruption Training.

Wednesday's activities concluded with a formal dinner and presentation from United States Deputy Assistant Secretary of Defense, Dr. James Schear. Dr. Schear reinforced DAS Holt's comments of the importance of peacekeeping to the United States but from a Department of Defense perspective. He stated that, "broadly speaking, we're both a beneficiary and a benefactor of peacekeeping." Dr. Schear described how peacekeeping operations have helped control the escalation of certain regional

conflicts. He also explained that despite the realities of ongoing commitments, "we can and should do more to support UN field missions." He cited ongoing work with the Combatant Commands to explore ways of enhancing the capacity of United Nations peacekeeping training and operations.

The conference concluded Friday morning with a meeting that addressed association business, introduced the new Executive Committee and proposed potential themes for next year's conference. The meeting ended with a ceremony to pass the IAPTC Presidency from Brigadier General Abul Basher Imamuzzaman, Commandant of Bangladesh Institute of Peace Support Operation Training to the Director of PKSOI, Colonel Cliff Croford.

The Crisis Management Centre (CMC) Finland and the Finnish Defence Forces International Centre (FINCENT) will co-host the 2012 International Association of Peacekeeping Training Centres (IAPTC) annual conference in Helsinki, Finland, 17 to 20 September 2012. Preparations for this conference are already underway and the association's executive committee will meet in March to plan the activities and set the agenda.

WHERE PEACE BEGINS...

...at the Kofi Annan International Peacekeeping Training Center (KA IPTC). Developing the potential of the sub-region and beyond...



Named in honor of Ghanaian diplomat and former U.N. Secretary General Kofi Annan, the KA IPTC is a regional Centre of Excellence for education, training and research in peace support operations. The Centre, which began classes in 2004, builds on Ghana's 50 years of U.N. peacekeeping missions in Liberia, Cote d'Ivoire, Democratic Republic of Congo and Lebanon. In the past nine years, more than 174 training courses have taken place, with over 7,200 attendees representing more than 100 countries. At the helm of the Centre is Air Vice Marshal Christian Edem Kobla Dovlo, the Commandant/Executive Director who has high hopes for KA IPTC'S main objective.

"In Africa there is a movement and keenness to having sustainability on the continent; we all realize that it is a necessity if you are to develop," he said. "So every country, I believe, is geared towards that way and that in time this continent shall be a lot more peaceful. I believe that we at KA IPTC are playing a role in showing how this comes about. Additionally, I believe that the potential that we have is quite enormous, but what we do need is training."

The training at KA IPTC gives graduates the skills and tools to support the missions of the U.N., the AU and ECOWAS. The Centre's training also helps regional governments. "If you think of it from the military aspect, we bring people from Guinea, Guinea-Bissau, Togo, Cote d'Ivoire and Nigeria and all over, they all come in here; there is a lot of networking," Dovlo said. "And these are at the levels where in a couple of years they will be quite influential in their own countries in terms of decision making, and I think it opens up alliance. We believe that if you do train people to go and perform that well outside, no matter where they are coming from, when they come back home they are bound to perform in the same manner."

Courses Diversity

A recent U.N. Recruitment Development course drew 13 students from seven nations: Sierra Leone, Gambia, Ghana, Nigeria, Niger, Liberia and China. The goal of the class is to increase the number of peacekeepers eligible to hold higher positions at U.N. headquarters and to support missions in the field. The



Front view of the Kofi Annan International Peacekeeping Training Centre (KA IPTC)



An Advanced Disarmament, Demobilization and Reintegration (DDR) training session at the KAIPTC. The KAIPTC is the only training centre in Africa to offer this course in Peace Support Operations. Courses are comprised of military, police and civilian personnel.

classes are not typical lectures. Desks are arranged in a loose U-shape, and students learn from instructions, films, presentations, flip charts and one another. On some days, students wear uniforms of their home countries; on other days, students wear traditional or business attire. Students sometimes divide into teams for friendly discussion. Some sessions are marked with laughter and agreement while others require some diplomacy. The interactive instructional model encourages the students with real-world mission experience to share what has worked and what has not. Instructors evaluate participation and feedback from the students to gauge comprehension and provide any needed clarification.

At the Centre, a student may be the only one from his or her country and initially have little in common with others, as is common during international missions. But camaraderie grows as the course continues and students bond as teams and then as a class body.

Students learn inside and outside the classroom. Some of the men gather in the fitness centre to exercise and socialize after class, learning how to talk to each other and overcome pre-conceived ideas and stereotypes. Students also share and get to know each other over meals in the dining facility. Each weekend provides an opportunity to go into town together for shopping and sightseeing. There are cultural, recreational and team-building exercises structured into the course to help students broaden their understanding of each other and build lasting friendships.

Participants learn to peacefully disagree, to see differences as strengths rather than obstacles.

The instructors taught in English and French, and language development is a part of every course. During the last two days of a recent course, students gathered their desks in a small circle to practice English. A student, a course director and a principal commissioner of police from Niger, encouraged fellow students as they discussed reasons why they would recommend the course to others, such as the delivery of content and the professionalism of the instructors. Students asked questions about one another's families, hobbies, cultures, histories and conflicts. Curiosity was evident as they listened to the candid and detailed replies. By the end of the course there was a common bond among the students that will help build the networks influencing and supporting future missions.

Current financial support to the Centre is provided by Canada, Denmark, France, Germany, Italy, Japan, the Netherlands, Norway, Spain, Switzerland, UN (UNDP, UNFPA, UN Women) and the U.S.

“For the long term, the center would like to establish an endowment fund to attract benefactors to enable future operations that are not solely dependent on donor support,” Dovlo said.

Culled from Africa Defense Forum (adf) Magazine, Vol. 3, No. 2.

PEACE TRAINING



Ideas!

FOR THE FUTURE



2011 IDEAS BAZAAR

The 'Ideas Bazaar' is a forum of informal discussion and exchange originally introduced at the Annual IAPTC Conference held in New Delhi, India in 2005. The concept is to offer display space and time for International participants to share and explore their ideas and information utilizing tabletop displays, publication layouts, discussion forums and video/audio presentations.

This year's Ideas Bazaar was hosted at the U.S. Army Heritage and Education Center, the Army's preeminent museum and research complex. USAHEC is an expansive complex encompassing the Military History Institute archives and The Army Heritage Museum. The Visitor Education Center serves as the central welcome point for visitors. The Ideas Bazaar event took place in one of USAHEC's two multi-purpose rooms equipped with state-of-the-art audiovisual and catering capabilities that support educational programs and special events. Also available for participants to browse was the bookstore and gift shop. Participants were also invited to explore the one-mile long Army Heritage Trail featuring macro exhibits from various periods in Army history.

This year's event lived up to its fine reputation as being one of the most enjoyable social venues of the IAPTC conference.



Participants from 40 countries highlighted their organization's most recent accomplishments, new technologies, training and education curriculum as well as recent publications. Participants received gifts bags compiled of various center's course catalogs, end-of-year reports, videos, and promotional products. It was a wonderful opportunity to share ideas and provide best practices while all enjoyed a superb buffet of delicious hors d'oeuvres and drinks prepared by the Letort View Community Center, Carlisle Barracks.



International Deployment Group

Police Development Project

The Australian Federal Police capabilities in peacekeeping, peace building, capacity building and Police Development within the International Deployment Group (IDG) are well known around the world.

In recent years, there has been a move from peacekeeping and executive policing towards “Police Development”. This rapid shift provides the AFP with an opportunity to develop a shared and agreed understanding of a Police Development approach.

The IDG has commenced the Police Development Project which aims to capture the unique experience and expertise in the Police Development field and translate it into knowledge and practical tools for the organisation for future missions and programs.

The final product will be a Strategy and Toolkit for Police Development. This will help provide an understanding of Police Development, what it seeks to achieve and how it is best accomplished.

The Project will rely on capturing our policing partners’ views of successful engagements and collecting experiences of AFP members over the last 20 years. It will be supplemented with a literature review and external expertise.

Our policing partners are a key stakeholder in each of the countries to which the AFP deploys. Engaging the police agencies and related institutions we are supporting in this project is crucial.



Australian Federal Police dog training demonstration, photo taken on the last day of the 15th Annual IAPTC hosted by the Australian Federal Police 23rd-28th November 2009 in Sydney, Australia

Other agencies will be consulted and invited to contribute to the development of the strategy and the tools. International and regional partners will also be engaged such as New Zealand, the Pacific Island Forum and the United Nations to ensure the project benefits and contributes to existing related projects and professional networks.

To contact the project team, email: PoliceDevelopmentProject-Team@afp.gov.au

INTERNATIONAL PEACE SUPPORT TRAINING CENTRE (IPSTC) One Decade of Excellence in Supporting Peace



It has been a decade since the International Peace Support Training Centre was established in Nairobi, albeit, originally labelled the Peace Support Training Centre – Kenya. Over the years the IPSTC has positioned itself as a regional centre of excellence in research, education and training in peace support operations. One of the unique features of the Centre is that it approaches issues of peace and security holistically and provides innovative peace operations curricula that addresses the various phases of conflicts (prevention, management and recovery). Furthermore the IPSTC has two campuses – the Peace and Conflict Studies School (PCSS) and the Humanitarian Peace Support School (HPSS). They allow training to be addressed at the tactical through to the operational/strategic levels. The HPSS comprises a full scale ‘PSO Village’ – a training facility providing unequalled PSO training realism on the continent. Its education and training programmes are directed towards preparing police, military and civilian personnel for Peace Support Operations with particular focus on assisting in building capacity for the African Union’s Peace and Security Architecture through training personnel for the Eastern Africa Standby Force.

In addition, the Centre has a Peace and Security Research Department (PSRD) which conducts research into a wide range of areas related to regional peace and security with a view to supporting the two training platforms and informing doctrine and regional policy on current peace and security related issues. The PSRD designs and develops curricula through a systemic ap-



**DSC 413: PROTECTION OF CIVILIANS DEMONSTRATION
(AMANI PSO VILLAGE)**

proach that allows integrating lessons learnt and best practices from the field into training programmes. Within this context, the development of a network of experts and learning partnerships is an important component of the Centre’s research, education, and training agenda.

A result of the signing of the Memorandum of Cooperation in June 2011 between six partner nations and UNDP, the IPSTC is now an autonomous institution guided by a Joint Control Board, thereby giving the Centre a continental focus within a global context. The IPSTC is in the process of enhancing its human resource capacity with the addition of new staff drawn from the Eastern African member states, thereby strengthening Centre’s representativeness of the region to which it serves.

The IPSTC looks forward to a bright future with the expansion of the AMANI PSO Village underway; and the initial implementation of a state of the art simulation centre, thereby further enhancing the Centre’s ability to provide training value to our clients.



DSC 710: EASFCOM CIVILIAN FOUNDATION COURSE

A Brief History of the IAPTC



IAPTC

*International Association
of Peacekeeping Training Centres*



1st Annual IAPTC conference hosted by the Pearson Peacekeeping Centre in 1995

This year's annual IAPTC conference, held at the United States Army War College was attended by 182 senior military, police, academics and civilian officials from 42 nations, representing 129 different organizations. This represents a significant increase from those humble beginnings back in 1995. Delegates of the first conference included 21 visionaries from 13 countries, representing 21 different organizations.

Attending the first IAPTC conference hosted by Canada's Pearson Peacekeeping Center (PPC) in 1995 were: Cdr. Daniel A. Hernandez, Argentina; Ms. Hermine Poppeller and Maj Ewald Hausdorf, Austria; LtCol Ben Baudouin Briot, Belgium; LtCol Aloysius Tiamuh, Cameroon; Col. Tim Sparling, LCdr D.N.

Griffiths, Insp J.W. Nikita, and Mr. Greg Gertz, Canada; Lt Col Adolf Turek and Lt Col Vladimir Trneny, Czech Republic; Maj Mogens L. Fokdal, Denmark; Mr. Dina Mufti, Ethiopia; LtCol Pekka Hannukkala, Finland; Col John Vize, Ireland; Dr. Fabrizio Pagani, Italy; Col I.G. Longwe, Malawi; Mr. David Lightburn, NATO; LtCol Alf Gorsjo, Sweden; and Col Stephen Riley, United States.

In 1995, during the very early days of the Pearson Peacekeeping Centre, there were very few institutions around the world that sought to provide education in various aspects of peacekeeping. Virtually none of those welcomed representatives of NGOs, academics, civilian police, and good governance officials as

the PPC did - all under the concept of the inclusive concepts of the New Peacekeeping Partnership and the Peacekeeping Umbrella. Alex Morrison and one of his colleagues, Stephanie Blair, invited several people from organizations that either taught peacekeeping in any form or who were affiliated with organizations that had a theoretical and practical interest in the subject. At that point, their aim was to gather informally and exchange information that would enable them to carry out their respective mandates in an enhanced manner. Thus was born the International Association of Peacekeeping Training Centres.

This small but able bodied group laid the foundation for what has become the largest association of centres, institutions, and programs dealing with peace operations research, education, and training. Many of the original concepts introduced during that first conference to include: having a permanent secretariat and rotating the location of the annual meeting, as well as the stated organizational goals and objectives, remain to this day. As a testimony to its value, the IAPTC has grown from the original 21 participants to 518 registered members (based off the roster). As noted by Alex Morrison, “the IAPTC has grown - at the desire and request of its members, and it must continue to do so in that manner.” In these days of over 100,000 peacekeepers deployed world- wide, he stresses, as he did in those very first days,

“The need for open and honest cooperation. Those who have experience in certain aspects need to be willing to pass on their lessons and those countries that might once have contributed greatly or are new to international operations need to accept the good advice of their more knowledgeable comrades. If that transpires, peacekeeping will adapt to changing challenges, it will enhance performance and will contribute in a meaningful way to increased international peace, security and stability.”

From the IAPTC archives, we see that many of the concerns raised during that first conference remain today. In 1995 the delegates discussed the need for training standards and interoperability. Colonel Tim Sparling of Canada stated that, “Common training standards and doctrine are an important goal.” And although it’s still an issue, we can also see how these same concerns have progressed over the years. During our most recent conference, Mr. Kennedy from the UN reported on the status of three pilot projects which, when completed, will provide standards for an Infantry Battalion, Medical Unit and Staff Officers.

Also raised during that first meeting was the idea of influenc-

ing policy makers. The *Report on the Proceeding of the Inaugural Meeting of the International Association of Peacekeeping Training Centres*, states that, “It was also suggested that an international organization of training centres might be able to exert some influence in areas of peacekeeping policy...” Many might attribute the current work being done by the United Nations on training standards is in part because of the IAPTC.

During the last conference, the issue of influencing policy makers was again raised. It was suggested that an “executive summary” containing concerns and recommendations raised during the annual conference be sent to key peacekeeping policy makers. One of the key arguments against this idea is that the association would not be able to achieve consensus on these recommendations. As a compromise, the Executive Committee, under the lead of the CDC, developed and issued the “conference considerations.” Perhaps one day, some will attribute future peacekeeping policy decisions to this document.

A look back through the IAPTC archives reveals that the founding members did an excellent job of laying the groundwork and that we have been working on many of the issues raised 17 years ago. That is not to say that nothing has been done. On the contrary, although not yet resolved, the archives actually show that progress has been made. I encourage you all to review these documents online and derive your own conclusions.



The Pearson Peacekeeping Centre hosted the first Annual IAPTC Conference in 1995

The Final Day, The Annual General Meeting

During the Annual General Meeting on the final day of the International Association of Peacekeeping Training Centres (IAPTC) Conference, Brigadier General Abul Basher Imamuz-zaman (BG Imam), President of the IAPTC and Commandant, Bangladesh Institute of Peace Support Operation Training, introduced the new Executive Committee to the Association's members. Shortly after the introductions and in a brief ceremony, BG Imam passed the IAPTC colors and the presidency to COL Crofford. The ceremony not only represented the official transfer of responsibility to the new president, but it also marked the transition to the new Executive Committee.

The members of the Executive Committee are selected from the association's volunteers. Each year, during the annual conference, members of the current executive committee solicit volunteers to head each of the functional chairs - military, police, civilian, and pedagogical - as well as a future host. The functional chairs serve for one year as does the past president, sitting president, and future president. As the executive committee reviews the list of volunteers, it pays particular attention to the volunteers' country of origin to ensure that all regions (Americas, Europe, Africa, and Asia Pacific) have a voice in the development and conduct of the annual conference. A chair is selected from each of the different regions while the presidency (conferences hosts) also must rotate between the regions. A fundamental point for potential volunteers is that the responsibility for each of the chairs and the presidency falls upon the institution appointed to the role rather than a particular individual.

The new Executive Committee consists of: President - Colonel Cliff D. Crofford (USA); Past President - Brig Gen Abul Basher Imamuzzaman (Bangladesh); Future President - Mr Petteri Taitto (Finland); Observer - 2013 Conference Host - Ambassador Soad Shalaby (Egypt); Military Chair (Head Of The Military Committee) - Colonel Christopher Chellah (Zimbabwe); Civilian Police Chair (Head Of The Police Committee) - Superintendent Terry Nunn (Australia); Civilian Chair (Head Of The Civilian Committee) - Andrea De Guttry (Italy); Pedagogical Chair (Head Of The Pedagogical Committee) - Dr. Harvey J. Langholtz, Ph.D. (USA); United Nations Representative - Mr. Kevin S. Kennedy; Member of CDC - Mr. Jonas Alberoth (Sweden); Honorary Member (Ex Officio) & Member of CDC - Mr. David Lightburn (Canada); Secretariat - Major General T P S Wraich, VSM (India); and Secretary, Iaptc Secretariat - Colonel M K Bindal (India).



IAPTC
International Association
of Peacekeeping Training Centres



The Executive Committee addressing the conference participants

The Executive Committee's principle roles are to represent the members of the Association in developing the agenda for the annual conference and to support the president in managing the conference. During the Annual General Meeting at the end of the 17th Annual Conference, IAPTC members proposed several themes and topics for the next year's conference. Association members have continued to send theme proposals to the committee since then. During the upcoming March Executive Committee Meeting, the committee will settle on the next conference theme, develop lists of potential speakers, facilitators, thematic discussions, special interest items, set the agenda, and outline participant activities for the 2012 Annual Conference.

Decision making is a consultative and consensus process within the Executive Committee. In this way, members of the committee play a vital role in the success of the conference, and the association as a whole.

Members should continue to provide input to the Executive Committee for the meeting on 26-29 March. We appreciate members' continued dialogue with the Executive Committee members through the Annual Conference.

Note: much of the information in this article was taken from the IAPTC website at <http://www.iaptc.org/>

IAPTC Executive Committee Members

**PRESIDENT**

Colonel Cliff D. Crofford (USA)
 Director, US Army Peacekeeping and Stability
 Operations Institute (PKSOI)
 US Army War College, Upton Hall, 22 Ashburn Drive,
 Carlisle, PA 17013-5054
clifford.crofford@us.army.mil

**PAST PRESIDENT**

Brig Gen Abul Basher Imamuzzaman (Bangladesh)
 Commandant, Bangladesh Institute of Peace Support
 Operation Training (BIPSOT)
 BIPSOT, Rajenderpur Cantonment, Gazipur - 1742,
 Bangladesh
commandant@bipsot.net imamuzzaman@gmail.com

**PRESIDENT ELECT- 2012 CONFERENCE HOST**

Mr Petteri Taitto (Finland)
 Head of Training, Crisis Management Centre (CMC)
 CMC, Finland, PO Box 1325, 70821, KUOPIO, Finland
petteri.taitto@cmcfinland.fi

**OBSERVER - 2013 CONFERENCE HOST**

Ambassador Soad Shalaby (Egypt)
 Director, Cairo Centre for Training on Conflict
 Resolution in Africa (CCCPA)
 Cairo Center for Training on Conflict Resolution and
 Peacekeeping in Africa (CCCPA), 1 Omar Makram Street,
 Tahrir Square Cairo, Egypt
soad.shalaby@cairopeacekeeping.org

IAPTC Executive Committee Members



MILITARY CHAIR (HEAD OF THE MILITARY COMMITTEE)

Brigadier General Christopher Chellah (Zimbabwe)
 Commandant, SADC Regional Peacekeeping Training
 Centre (SADC RPTC)
 Harare, Zimbabwe
comdt@rptc.org.zw



CIVILIAN POLICE CHAIR (HEAD OF THE POLICE COMMITTEE)

Superintendent Terry Nunn (Australia)
 Counselor- Police Advisor
 Australian Mission to the United Nations
 150 East 42 Street, Level 33, New York, New York 10017
Terry.Nunn@afp.gov.au



CIVILIAN CHAIR (HEAD OF THE CIVILIAN COMMITTEE)

Andrea De Guttry (Italy)
 Director, International Research Laboratory on Conflict,
 Development and Global Politics
 "Scuola Superiore Sant'Anna
 Piazza Martiri della Libertà, 33 I- 56127 PISA
deguttry@sssup.it



PEDAGOGICAL CHAIR (HEAD OF THE PEDAGOGICAL COMMITTEE)

Dr. Harvey J Langholtz, Ph.D. (USA)
 Executive Director
 Peace Operations Training Institute (POTI)
 1309 Jamestown Rd Suite 202, Williamsburg, VA 23185
 USA
langholtz@peaceopstraining.org



UNITED NATIONS REPRESENTATIVE

Mr. Kevin S. Kennedy
 Chief, Integrated Training Service, UNDPKO
 United Nations Headquarters, 380 Madison Avenue, Room
 11054A, New York 10017, USA.
kennedy2@un.org



IAPTC SECRETARIAT

Major General T P S Waraich, VSM (India)
 Additional Director General Staff Duties, Integrated
 Headquarter of Ministry of Defence (Army), India CUNPK,
 C/o USI, Rao Tula Ram Marg, Post Bag no - 8, Vasant Vihar,
 PO, New Delhi 110057, India.
iaptc.cunpk@gmail.com



SECRETARY, IAPTC SECRETARIAT

Colonel M K Bindal (India)
 Director, Centre for United Nations Peacekeeping, India
 (CUNPK)
 C/o USI, Rao Tula Ram Marg, Post Bag no - 8, Vasant Vihar,
 PO, New Delhi 110057, India
dir.cunpk@gmail.com



HONORARY MEMBER (EX OFFICIO) & MEMBER OF
 CONSOLIDATION AND DEVELOPMENT COMMITTEE (CDC)

Mr. David Lightburn (Canada)
 Senior Advisor, Folke Bernadotte Academy
 356 Highway #1, Smiths Cove, Nova Scotia, BOS150,
 Canada
dlightburn@eastlink.ca



MEMBER OF CONSOLIDATION AND DEVELOPMENT
 COMMITTEE (CDC)

Mr. Jonas Alberoth (Sweden)
 Acting Director General
 Folke Bernadotte Academy
 Sandövägen 1, SE-872 64 Sandöverken, Sweden
jonas.alberoth@folkebernadotteacademy.se